**DEWAN P.N. CHOPRA & CO.** 

# **Cost Optimization**

## Post COVID-19

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Why is there a need for this service?

- Protect business sustainability
- Planning for uncertain COVID-19 world
- Need for additional cash to maintain business continuity
- Plug out *leakages and wastages* for efficiency and savings
- Ensuring *sufficient liquidity* to weather the storm
- Ensuring *effective use* of resources



### How can we help?

- Independent external advisor to management to safeguard interest of all stakeholders
- Based on understanding of business, adopt industry *best practices* in a dynamic environment
- Support your existing team with requisite resources including manpower and constant statutory updates to minimize compliance lapses



#### What can we do?

- Analyze opportunities for reduction in unproductive overhead expenses
- Review areas of supply chain optimization: (Route planning, load optimization, warehouse capacity utilization, optimizing Inventory carrying cost etc.)
- Concurrent monitoring of Actual Expenses vs Budget Expenses and analyze deviations
- Analyze utility consumption trends y-o-y and opportunity to cut down energy losses
- Identify opportunities of reduction in *fixed* cost/ converting fixed costs into variable costs (including manpower restructuring)

- Identify and monitor unutilized and underutilized assets (including identifying to sell equipment etc.)
- Analyze ROI on marketing & promotional activities to reduce unnecessary expenses
- Supporting the management in deciding, implementing and managing *business outsourcing decisions*
- Evaluating demand management scenarios identified by company to channelize cost (Make v/s buy for nonprofitable products, project prioritization basis margins etc.)

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